



# Gulliver International Co., Ltd.

## Financial Results

### Fiscal 2011

(March 1, 2010 to February 28, 2011)

This document is a translation of sections of the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions and the pricing and product initiatives of new and existing competitors.



## SUMMARY OF FINANCIAL STATEMENTS

Results for the fiscal year ended February 28, 2011

Gulliver International Co., Ltd.

April 8, 2011

Stock Code: 7599

Listed exchanges: Tokyo (1<sup>st</sup> Section)

http://www.glv.co.jp/company/en

Inquiries: Executive Managing director: Yukihiro Yoshida

Chairman: Kenichi Hatori

Telephone: +81 3 5208-5503

Scheduled date of the regular shareholders' meeting: May 25, 2011

Scheduled date for submission of the financial report: May 26, 2011

Scheduled date for distribution of dividends: May 26, 2011

### 1. Consolidated financial results for the fiscal year ended February 28, 2011

#### 1) Consolidated Operating Results

(Millions of yen, rounded down)

	Fiscal year ended February 28, 2011		Fiscal year ended February 28, 2010	
		(% change)		(% change)
Sales.....	142,038	(4.6)	148,853	(9.1)
Operating income .....	8,001	51.5	5,281	35.2
Ordinary income .....	7,824	56.2	5,008	90.0
Net income .....	5,140	--	348	--
Earnings per share (¥) .....	544.67		38.29	
Fully diluted earnings per share (¥) .....	544.39		--	
Return on equity (%).....	24.9		2.2	
Ratio of ordinary income to shareholders' equity (%) ....	12.2		7.9	
Ratio of operating income to sales (%) .....	5.6		3.6	

#### Notes:

- Investment gains and losses under the equity method: FY ended February 2011: (¥8 million) ; FY ended February 2010: (¥12 million)
- Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year.

#### 2) Financial Position (consolidated)

(Millions of yen, rounded down)

	As of February 28, 2011	As of February 28, 2010
Total assets .....	59,856	67,948
Net assets.....	24,891	16,393
Shareholders' equity ratio (%) .....	41.6%	24.1%
Net assets per share (¥) .....	¥2,454.79	¥1,794.18

#### Note:

- Shareholders' equity: FY ended February 2011 ¥24,883 million; FY ended February 2010: ¥16,393 million

#### 3) Consolidated cash flows

(Millions of yen, rounded down)

	Fiscal year ended February 28, 2011	Fiscal year ended February 28, 2010
Cash flow from operating activities .....	14,253	(3,586)
Cash flow from investing activities .....	2,790	(1,336)
Cash flow from financing activities.....	(11,749)	5,056
Cash and cash equivalents at end of period.....	8,869	3,586

### 2. Dividends

	Fiscal year ended February 28, 2010	Fiscal year ended February 28, 2011	Fiscal year ending February 29 2012 (forecast)
Interim dividend per share (¥) .....	38.00	31.00	52.00
Year-end dividend per share (¥) .....	38.00	62.00	52.00
Annual dividend per share (¥).....	76.00	93.00	104.00
Total dividends paid (Millions of yen) .....	692	911	
Dividend payout ratio (%) .....	198.5%	17.1%	30.0%
Dividends to net assets ratio (%) .....	4.4%	4.4%	



### 3. Consolidated forecasts for the fiscal year ending February 29, 2012 (March 1, 2011 to February 29, 2012)

(Millions of yen, rounded down)

	Interim period ending August 31, 2011		FY ending February 29, 2012	
Sales.....	63,800	(12.4%)	133,000	(6.4%)
Operating income .....	3,100	(16.2%)	6,600	(17.5%)
Ordinary income .....	3,050	(15.1%)	6,500	(16.9%)
Net Income .....	1,670	(55.3%)	3,500	(31.9%)
Earnings per share (¥) .....	¥164.75		¥345.28	

Percentage figures for sales, operating income, etc. represent changes compared to the previous comparable fiscal period.

### 4. Other

**1) Transfer of important subsidiaries during the period** (Transfers of subsidiaries resulting in changes in the scope of consolidation): None

**2) Changes in accounting principles, procedures and presentation in the preparation of these financial statements**

(1) Changes in accordance with revision to accounting standards: None

(2) Other changes: None

**3) Number of shares outstanding (ordinary shares)**

(1) Number of shares outstanding at end of period (including treasury shares):

As of February 28, 2011: 10,688,800 shares; As of February 28, 2010: 10,688,800 shares

(2) Number of treasury shares at end of period:

As of February 28, 2011: 551,954 shares; As of February 28, 2010: 1,551,926 shares



## Reference: Outline of Non-Consolidated Financial Results

### 1. Non-consolidated financial results for the fiscal year ended February 28, 2011

#### 1) Non-consolidated operating results

*(Millions of yen, rounded down)*

	Fiscal year ended February 28, 2011		Fiscal year ended February 28, 2010	
		(% change)		(% change)
Sales .....	133,716	(2.0)	136,406	(2.3%)
Operating income .....	6,178	17.9	5,241	21.1%
Ordinary income .....	6,214	16.0	5,355	35.3%
Net income .....	3,496	90.0	1,840	--
Earnings per share (¥) .....	¥370.48		¥202.08	
Fully diluted earnings per share (¥) .....	¥370.28		--	

Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year

#### 2) Financial position (Non-consolidated)

*(Millions of yen, rounded down)*

	As of February 28, 2011	As of February 28, 2010
Total assets .....	55,461	57,848
Net assets .....	23,916	17,005
Shareholders' equity ratio (%) .....	43.1%	29.4%
Net assets per share (¥) .....	¥2,358.66	¥1,861.16

**Note:**

1. Shareholders' equity: FY ended February 2011: ¥23,909 million; FY ended February 2010: ¥17,005 million

### 2. Non-consolidated forecasts for the fiscal year ending February 29, 2012 (March 1, 2011 to February 29, 2012)

*(Millions of yen, rounded down)*

	Interim period ending August 31, 2011		FY ending February 29, 2012	
Sales .....	61,600	(9.1)	130,000	(2.8)
Ordinary income .....	2,800	(3.5)	6,200	(0.2)
Net Income .....	1,550	(29.0)	3,400	(2.7)
Earnings per share (¥) .....	¥152.91		¥335.41	

Percentage figures for sales, operating income, etc. represent changes compared to the previous comparable fiscal period.

*Forecasts and forward-looking statements in this document are based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including economic conditions, legislative and regulatory developments, delay in new product or service launches, and pricing and product initiatives of competitors.*



## 1. Operating results

### (1) Outline of consolidated operating results

Net sales for the consolidated fiscal year ended February 28, 2011 decreased 4.6% compared to the same period of the previous fiscal year. The primary contributing factors were a decrease in retail sales at directly managed Gulliver stores due to effects of the eco-car subsidy system, the reduced the scale of Gulliver's financing business (the result of a change implemented in May 2010 to have other credit companies handle the majority of auto loans at point of sale for used cars sold retail by Gulliver, and the removal of G-One Credit Services Co., Ltd. from the scope of consolidation due to the transfer outstanding shares), and a decline in the number of cars traded at consolidated subsidiary G-Trading Co., Ltd.

As the used car market environment remained challenging due to the effects of the eco-car subsidy system, Gulliver steered towards an emphasis on profits and cost cutting initiatives such as strengthening internal controls and streamlining marketing costs. Further cost reductions were achieved through by downscaling subsidiary businesses. As a result, selling expenses and general administration expenses decreased compared to the previous fiscal period.

An extraordinary profit of ¥1,157 million was recorded primarily due to the gain on sale of equity following the transfer of G-One Credit Services Co., Ltd. shares.

An extraordinary loss of ¥3,284 million was also recorded. The primary factors were as follows:

- (1) Losses on adjustments to operations totaling ¥2,464 million recorded due to losses stemming from the withdrawal of G-Trading Co., Ltd. subsidiary G-Trading Rus. LLC, a construction machinery business in Russia, and anticipated losses generated by the transfer and consolidation of business functions as a part of Group consolidation.
- (2) Expenses of ¥435 million recorded as addition to allowance of doubtful accounts due to the increase in the amount of liabilities exceeding assets at affiliates arising from the reduction of G-Rental Co., Ltd. business (construction machinery rentals), a subsidiary of consolidated subsidiary G-Trading Co., Ltd.
- (3) A loss on retirement of fixed assets of ¥338 million was recorded due to the closing of some directly managed Gulliver stores. Corporate tax was reduced primarily due to the following: Losses recorded in the previous fiscal year following the transfer of all outstanding shares of G-One Credit Services Co., Ltd., to SBI Holdings, Inc. were offset by an extraordinary gain in the current period; Losses carried forward with respect to G-One Financial Services Co., Ltd., were recognized during the period for tax purposes; Allowance recorded in the previous fiscal year in regards to G-Trading Co., Ltd. that resulted from the sale of all outstanding shares of G-Trading Co., Ltd. to G-One Credit Services Co., Ltd. by Gulliver International in August 2010, were recognized during the period for tax purposes.

As a result of the factors noted above, and compared to the previous fiscal year, consolidated net sales decreased 4.6% to ¥142,038 million, operating income increased by 51.5% to ¥8,001 million, ordinary income increased 56.2% to ¥7,824 million, while net income for the period was ¥5,140 million, up 1,374.2%.



## Performance by segment

### i. Sales of used automobiles

Net sales of used automobiles declined due to a decrease in retail sales due to the effects of the eco-car subsidy system, and a decrease in the number of cars traded at consolidated subsidiary G-Trading Co., Ltd.

Operating income increased due to a decrease in sales, general and administrative expenses achieved through cost cutting strategies to strengthen internal controls, streamline marketing costs, etc.

The number of directly managed stores as of February 28, 2011 were 286, 2 less than at the end of the same period of the previous fiscal year.

As a result of the above factors, consolidated net sales for the segment were ¥132,728 million, ¥5,879 million (4.2%) lower than in the previous fiscal year, and operating income increased ¥568 million (7.4%), to ¥8,262 million.

### ii. Financing business

Net sales from the financing business declined due the change implemented in May 2010, to use other credit companies to handle the majority of auto loans at point of sale for used cars sold retail by Gulliver, and the transfer of all outstanding shares in G-One Credit Services Co., Ltd.

Operating income increased due to reduced sales, general and administrative expenses as a result of the above share transfer and recognizing revenues from auto loans of prior years.

Further, accounts receivable for the financing business decreased 49.8%, or ¥13,085 million, to ¥13,186 million compared to the end of the previous fiscal year due to the reduction in the number of auto loans and the transfer of all outstanding shares in G-One Credit Services Co., Ltd.

Due to the above factors, consolidated net sales for the segment were ¥4,853 million, a decrease of 28.3%, or ¥1,913 million compared to the previous fiscal year, while operating income increased by ¥1,545 million to ¥1,501 million.

### iii. Other businesses

As of February 28, 2011, the number of Gulliver franchised stores was 135 (5 more than at the end of the previous fiscal year).

Sales and operating income from consolidated subsidiary Hucobo Co., Ltd., a transport company, decreased due to a decline in the number of car orders and other factors.

As a result, consolidated net sales from Gulliver franchised stores decreased 5.7%, or ¥536 million to ¥8,882 million, and operating income decreased 13.4%, or ¥181 million, to ¥1,945 million.

## Outlook for the fiscal year ending February 28, 2011

Note: Forecasts represent changes compared to the previous fiscal year.

In Japan, the used car market continued to be a challenging environment impacted by a decrease in customers changing to new cars due to the effects of a spike in demand for new cars prior to the ending of the eco-car subsidy system in September 2010. Further, as a result of the March 11 earthquake and tsunami in



eastern Japan, we believe that the market may continue to be challenging.

In this environment, we are conservatively forecasting a marginal increase in retail car sales from the previous period, however, we will continue to strengthen retail sales of our very profitable used-car sales business. In advertising, we will strengthen development of area marketing development targeting regional characteristics and emphasize efficiency. We will also strengthen initiatives to acquire more repeat and referral customers. Through initiatives such as these, we plan on becoming more efficient at attracting customers. In regards to store development, we will emphasize efficiency, curb development of new directly managed stores and focus on increasing store the productivity of each location.

In financing, we will continue to downsize our business, and this is expected to have an impact on earnings in the next period.

We are not forecasting any significant change in other businesses.

As a result, consolidated forecasts for the fiscal year ended February 29, 2012 are for net sales to decrease 6.4% to ¥133,000 million, operating income to decrease 17.5% to ¥6,600 million, ordinary income to decrease 16.9% to ¥6,500 million, and net income to decrease 31.9% to ¥3,500 million.

## **(2) Financial position**

### **Consolidated financial position and related analysis Assets, liabilities and shareholders' equity**

#### 1) Current assets

The balance of current assets at the end of the period under review decreased ¥13,840 million compared to the end of the previous fiscal period to ¥36,338 million.

Primary contributing factors included a ¥3,346 million decrease in products and a ¥13,307 million decrease in accounts receivable.

#### 2) Fixed assets

The balance of fixed assets at the end of the period under review increased ¥5,748 million compared to the end of the previous fiscal period to ¥23,517 million.

Primary contributing factors included a ¥8,654 increase in long-term borrowings with business partners.

#### 3) Current liabilities

The balance of current liabilities at the end of the period under review decreased ¥18,888 million compared to the end of the previous fiscal period to ¥22,698 million.

Primary contributing factors included a ¥17,641 million decrease due to decreases from the repayment of short-term borrowings and the transfer of short-term borrowings to long-term borrowings.

#### 4) Long-term liabilities

The balance of long-term liabilities at the end of the period under review increased ¥2,298 million compared to the end of the previous fiscal period to ¥12,265 million.

The primary contributing factor was the ¥2,483 increase resulting from the transfer of short-term borrowings to long-term borrowings.

#### 5) Net assets

The balance of net assets at the end of the period under review increased ¥8,498 million compared to the end of the previous fiscal period to ¥24,891 million.

The primary contributing factors included a ¥7,202 decrease in treasury stock.



## Cash flow

For the fiscal year ended February 28, 2011, cash flow from operating activities and investing activities were positive while cash flow from financing activities was negative. Overall cash flow was a positive figure of ¥5,283 million. The balance of cash and cash equivalents at the end of the period was ¥8,869 million.

### Cash flow from operating activities

Cash and cash equivalents generated from operating activities was ¥14,253 million and were primarily composed of net income before adjustment for taxes of ¥5,744 million, a ¥3,563 million decrease in accounts receivable and a ¥3,362 million decrease in inventory assets.

### Cash flow from investing activities

Net cash generated from investing activities was ¥2,790 million primarily due to the repayment of debt upon receipt of income.

### Cash flow from financing activities

Net cash used in financing activities was ¥11,749 million, largely the result of outflows for the repayment of loans.

Trends in shareholders' equity and cash flow indicators are as follows:

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Equity ratio (%)	41.2	40.4	26.9	24.1	41.6
Shareholders' equity (market price base) ratio (%)	181.9	80.6	19.8	44.2	61.4
Debt redemption years (years)	2.3	12.7	--	--	1.4
Interest coverage ratio	93.6	9.6	--	--	80.8

#### Notes:

1. Breakdown of each indicator

Equity ratio = shareholders' equity/total assets

Shareholders' equity to asset ratio by market price = Market capitalization/Total assets

Debt redemption years = Interest bearing debt/Operating cash flow

Interest coverage ratio = Operating cash flow/Interest payments

2. Each index is calculated from consolidated figures

3. Market capitalization is calculated using the formula: closing share price at period end x number of shares issued (excluding treasury stock).

### (3) Basic policy concerning distribution of profits and dividend forecasts

We have identified the return of profits to investors as an important management issue and also place emphasis on our dividend payout ratio. Specifically, the Company is targeting a dividend payout ratio of about 30% of consolidated net income.

Actual dividends may differ from previously announced forecasted dividends due to disparities between





consolidated net income results and their forecasts.

In light of our financial results for the current fiscal year under review, the annual dividend per share was ¥93 composed of an interim dividend of ¥31.00 and a year-end dividend of ¥62.00.

In accordance with the above policies, the forecasted dividend per share for the fiscal year ended February 29, 2012 is based on a forecasted consolidated net income of ¥3,500 million and is expected to be ¥104 per share (an interim dividend of ¥52.00 and a year-end dividend of ¥52.00).

Retained capital will be used to carry out effective and efficient investments in such areas as strengthening internal infrastructure, developing new businesses, and training and educating personnel with the aim of further raising profits and increasing corporate value, as well as strengthening competitiveness and improving services.



## **2. Management Policy**

### **(1) Basic management policy**

Gulliver has adopted 'Growing together' as its corporate philosophy and, under the principle of coexistence and mutual prosperity, the company is striving for continued growth together with all those involved with the Group, including customers, employees, partners and shareholders. Under this philosophy, Group management is making every effort to create an attractive company that is worthy of support from customers. We also aim to bring about a revolution in the distribution of cars, and to create a "car-life" concept to satisfy our customers.

### **(2) Management targets**

Since its establishment in 1994, Gulliver has been a car dealership specialist that has expanded its business primarily as a wholesale seller of used vehicles through used car auctions. In recent years, we have endeavored to strengthen our retail business by selling cars directly to ordinary consumers in addition to our wholesale business. Aiming to further raise corporate value, Gulliver is committed to a medium-term target of 100,000 retail car sales through directly managed stores.

### **(3) Mid- to long-term management strategy**

In order to achieve 100,000 used car retail sales through our directly managed stores, Gulliver is centralizing its management resources and promoting initiatives that include:

- Improving our sales force and services by strengthening employee training
- Strengthening community-based area marketing
- Winning more repeat and referral customers by improving customer satisfaction
- Enhancing brand power and recognition
- Building new sales channels such as through large scale facilities

### **(4) Tasks ahead**

We are creating a management strategy that aims to rapidly expand retail sales while maintaining profitability, and we plan to improve customer satisfaction and our ability to attract customers through more targeted management activities and stronger employee training.



## Consolidated Balance Sheets

(Millions of yen)

	As of February 28, 2011	As of February 28, 2010
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and deposits .....	8,896	3,613
Trade notes and accounts receivable ....	16,979	30,287
Products .....	7,004	10,351
Operating loans receivable .....	1,234	2,045
Deferred tax assets .....	1,151	942
Others.....	1,625	4,340
Allowance for doubtful accounts .....	(552)	(1,400)
<b>Total current assets.....</b>	<b>36,338</b>	<b>50,179</b>
<b>Fixed assets</b>		
<b>Tangible fixed assets</b>		
Building and structures .....	10,133	10,343
Depreciation.....	(3,670)	(3,356)
<b>Building and structures (net) .....</b>	<b>6,462</b>	<b>6,986</b>
Vehicles and transportation .....	557	336
Depreciation.....	(290)	(58)
<b>Vehicles and transportation (net) .....</b>	<b>267</b>	<b>278</b>
Tools, fixtures and equipment.....	2,309	2,686
Depreciation.....	(1,836)	(1,722)
<b>Tools, fixtures and equipment (net)....</b>	<b>472</b>	<b>964</b>
Land .....	218	218
Construction in progress.....	13	270
<b>Total tangible fixed assets .....</b>	<b>7,434</b>	<b>8,717</b>
<b>Intangible fixed assets</b>		
Goodwill.....	27	48
Software .....	909	1,532
Other .....	17	18
<b>Total intangible fixed assets .....</b>	<b>954</b>	<b>1,599</b>
<b>Investments and other assets</b>		
Investment securities .....	14	14
Shares in affiliate companies <sup>1</sup> .....	805	859
Long-term loans receivable .....	8,983	328
Deposits and guarantee money .....	2,926	3,055
Construction cooperation fund.....	2,814	2,955
Deferred tax assets .....	433	367
Other.....	251	525
Allowance for doubtful accounts .....	(1,101)	(654)
<b>Total investments and other assets ...</b>	<b>15,128</b>	<b>7,452</b>
<b>Total fixed assets .....</b>	<b>23,517</b>	<b>17,769</b>
<b>Total Assets .....</b>	<b>59,856</b>	<b>67,948</b>



## Consolidated Balance Sheets

(Millions of yen)

	As of February 28, 2011	As of February 28, 2010
<b>LIABILITIES</b>		
Current liabilities		
Accounts payable .....	3,806	4,230
Short-term borrowing .....	8,517	26,159
Accrued expenses .....	2,278	3,032
Accrued corporate taxes .....	918	1,528
Deposits received .....	416	249
Reserve for bonuses .....	496	570
Reserve for merchandize warranty .....	1,336	797
Provision for loss on business liquidation .....	1,016	--
Others .....	3,912	5,020
Total current liabilities .....	22,698	41,587
Long-term liabilities		
Long-term borrowing .....	11,000	8,516
Long-term guarantee deposits received .....	816	877
Reserve for directors' retirement benefit .....	442	405
Reserve for loss from subsidiaries .....	--	57
Negative goodwill .....	--	101
Other .....	6	9
Total long-term liabilities .....	12,265	9,967
Total liabilities .....	34,964	51,555
<b>NET ASSETS</b>		
Shareholders' equity		
Paid in capital .....	4,157	4,157
Capital surplus .....	4,032	4,032
Retained profit .....	20,083	18,798
Treasury stock .....	(3,975)	(11,178)
Total shareholders' equity .....	24,297	15,810
Valuation difference on other marketable securities .....	--	--
Valuation and translation adjustments .....	586	583
Translation adjustments .....	586	583
Warrants for new shares .....	7	--
Minority interests .....	--	--
Total net assets .....	24,891	16,393
<b>Total liabilities and net assets .....</b>	<b>59,856</b>	<b>67,948</b>



## Consolidated Statements of Income

	<i>(Millions of yen)</i>	
	March 1, 2010 to February 28, 2011	March 1, 2009 to February 28, 2010
Sales .....	142,038	148,853
Cost of sales.....	105,565	109,934
Gross profit.....	36,473	38,918
Sales general and administrative expenses .....	28,472	33,637
Operating income.....	8,001	5,281
Non-operating income		
Interest received .....	110	14
Depreciation of negative goodwill .....	9	37
Proceeds from insurance .....	10	25
Other .....	22	91
<b>Total non-operating income</b> .....	<b>153</b>	<b>169</b>
Non-operating expenses		
Interest paid .....	176	138
Exchange related losses .....	103	253
Other.....	51	50
<b>Total non-operating expenses</b> .....	<b>330</b>	<b>442</b>
Ordinary income .....	7,824	5,008
Extraordinary profit		
Gain from prior period profit revision.....	--	111
Gain from sale of fixed assets.....	--	14
Gain on sale of investment securities .....	--	90
Gain on liquidation of subsidiary .....	1,157	--
Other .....	46	13
<b>Total extraordinary profit</b> .....	<b>1,203</b>	<b>229</b>
Extraordinary losses		
Loss on disposal of fixed assets .....	338	938
Loss from prior period profit revision.....	--	1,386
Provision for subsidiaries' losses .....	--	42
Loss on adjustment to affiliates.....	11	24
Loss on adjustments to operations .....	2,464	155
Provision for doubtful accounts .....	410	91
Other .....	58	340
<b>Total extraordinary losses</b> .....	<b>3,284</b>	<b>2,979</b>
Income (loss) before taxes, etc. ....	5,744	2,257
Income tax, inhabitants tax and enterprise tax.....	827	2,328
Corporate tax adjustment.....	(223)	(423)
<b>Total corporate taxes</b> .....	<b>603</b>	<b>1,905</b>
Income (loss) from minority interests .....	--	3
<b>Net income (loss)</b> .....	<b>5,140</b>	<b>348</b>



## Consolidated Statements of Cash flows

(Millions of yen)

	March 1, 2010 to February 28, 2011	March 1, 2009 to February 28, 2010
<b>I. Cash flow from operating activities</b>		
Income (loss) before taxes, etc.....	5,744	2,257
Depreciation.....	1,203	1,630
Depreciation of goodwill.....	21	21
Depreciation of negative goodwill.....	(9)	(37)
Increase in reserve for bonuses.....	(38)	36
Increase (decrease) in allowance for doubtful accounts.....	18	254
Additional reserve for merchandize warranty.....	599	443
Increase (decrease) in allowance for directors' retirement benefit....	36	(19)
Interest and dividends received.....	(110)	(14)
Interest paid.....	176	138
Gain (loss) on foreign exchange.....	68	37
Gain on sale of fixed assets.....	--	(14)
Loss on disposal of fixed assets.....	338	938
Loss (gain) on sales of stocks of subsidiaries and affiliates.....	(1,157)	--
Loss on liquidation of business.....	891	--
Loss from prior period profit revision.....	--	1,275
Impairment losses.....	--	248
Increase (decrease) in accounts receivable.....	3,563	(7,328)
Increase (decrease) in inventory assets.....	3,362	(2,326)
Increase (decrease) in accounts payable.....	(209)	1,115
Increase (decrease) in operating loans.....	811	239
(Increase) decrease in accrued consumption tax.....	276	46
Other.....	(76)	(761)
<b>Subtotal.....</b>	<b>15,510</b>	<b>(1,819)</b>
Interest and dividends received.....	110	14
Interest paid.....	(176)	(131)
Corporate taxes paid.....	(1,190)	(1,649)
<b>Cash flow from operating activities.....</b>	<b>14,253</b>	<b>(3,586)</b>
<b>II. Cash flow from investing activities</b>		
Payments for acquisition of tangible fixed assets.....	(946)	(1,055)
Proceeds from sale of tangible fixed assets.....	--	209
Payments for acquisition of intangible fixed assets.....	(399)	(815)
Payments for acquisition of shares in affiliates.....	--	(8)
Payments for acquisition of investment securities.....	--	(14)
Proceeds from sales of investment securities.....	--	222
Amounts lent.....	(887)	(99)
Proceeds from repayment of loans.....	4,998	27
Payment on difference in deposits and guarantee payments.....	(74)	(85)
Proceeds from return of deposits and guarantee payments.....	67	257
Payments for repayment of construction cooperation fund.....	(100)	(179)
Proceeds from return of construction cooperation fund.....	239	212
Payments for sales of investments in subsidiaries resulting in change in scope of consolidation.....	(109)	--
Payment into fixed term deposits.....	--	(27)
Other.....	4	18
<b>Cash flow from investing activities.....</b>	<b>2,790</b>	<b>(1,336)</b>



## Consolidated Statements of Cash flows (continued)

	<i>(Millions of yen)</i>	
	March 1, 2010 to February 28, 2011	March 1, 2009 to February 28, 2010
<b>III. Cash flow from financing activities</b>		
Net increase (decrease) in short-term borrowings .....	(25,499)	388
Proceeds from long-term borrowings .....	11,000	9,000
Repayment of long-term debt.....	(658)	(3,983)
Proceeds from sales of treasury stock.....	4,038	--
Purchase of treasury stock.....	(0)	(4)
Dividend payments.....	(629)	(343)
Other .....	--	0
<b>Cash flow from financing activities.....</b>	<b>(11,749)</b>	<b>5,056</b>
<b>IV. Cash and cash equivalents currency translation differences.....</b>	<b>(11)</b>	<b>(1)</b>
<b>V. (Decrease) increase in cash and cash equivalents.....</b>	<b>5,283</b>	<b>132</b>
<b>VI. Cash and cash equivalents at beginning of period .....</b>	<b>3,586</b>	<b>4,215</b>
<b>VII. Increase (decrease) in cash and cash equivalents from change in scope of consolidation.....</b>	<b>--</b>	<b>(761)</b>
<b>VIII. Cash and cash equivalents at end of period.....</b>	<b>8,869</b>	<b>3,586</b>



## Changes in Accounting Treatment

March 1, 2010 - February 28, 2011	March 1, 2009 - February 28, 2010
<p>-----</p>	<p>Unification of accounting policies applied to foreign subsidiaries and IFRS conversion. As of the current consolidated fiscal year, the “Unification of accounting policies applied to foreign subsidiaries and IFRS conversion” issued May 17, 2006 by the Practical Issues Task Force No. 18 will be applied. This will have no effect on profits.</p>
<p>-----</p>	<p><b>Accounting methods for auto loan revenues</b></p> <p>Previously, accounting methods used by consolidated subsidiary G-One Financial Services Co., Ltd., a financial services company, and consolidated subsidiary G-One Credit Services Co., Ltd., recorded revenues such as interest from unexpired periods during the contractual period. As regards other parts of the contract, unobtainable income from full repayment before maturity payment in subrogation were excluded and revenues from auto loan contracts were recorded as a lump sum. However, as of the current consolidated fiscal year, we have changed our accounting methods to record revenue based on periods and will no longer recognize such revenue as a lump-sum.</p> <p>In line with the above change, operating loans have been transferred to a trust subsidiary and trust beneficiary rights and shares issued and sold as collateral assets. However, of these securitized assets through, the part of the assets that were sold at book value and the parts that we continue to hold were each valued at fair value. The accounting methods used has been changed to recognize the difference between the gains/losses on securitization and the book value allotted to assets sold.</p> <p>This change has been made in an effort to improve allocation of revenues by accounting period and the overall financial condition of the company and is the result of a review following an increase in the number of vehicles sold by Gulliver, an increase in the number of auto loans at consolidated subsidiaries, and increase in number of auto loan contracts accumulating, and a significant increase in the importance of transactions related to loan revenues.</p> <p>Further, accounting methods for contracts from previous year have been revised to match the current accounting methods. Following this change to the accounting method and in comparison to use of the previous accounting method, net sales are ¥1,124 million lower, gross profit is ¥1,124 million lower, operating income is ¥1,073 million lower, ordinary income is ¥1,073 million lower and net income before taxes is ¥2,208 million lower.</p>





#### 4. Segment Information

##### Segment information by business type

Fiscal year ended February 28, 2010 (March 1, 2010 to February 28, 2011)

(Millions of yen)

	Trading of used cars	Financing business	Other business	Total	Elimination/ All company	Consolidated
Sales						
(1) Sales to external customers	132,082	3,522	6,433	142,038	--	142,038
(2) Inter-segmental sales or transfers	645	1,331	2,449	4,426	(4,426)	--
Total	132,728	4,853	8,882	146,464	(4,426)	142,038
Operating expenses	124,465	3,352	6,937	134,755	(717)	134,037
Operating income	8,262	1,501	1,945	11,709	(3,708)	8,001
Assets, Depreciation and Capital Expenditure						
Assets	21,738	16,223	1,402	39,323	20,532	59,856
Depreciation and amortization expense	846	42	383	1,271	224	1,496
Capital expenditure	979	208	110	1,298	108	1,406

Notes:

1. Method of business classification: Businesses have been classified according to the classification used in calculating sales.

2. Names of principal products or services attributable to each business classification:

Business Classification	Principal Product Name or Service Name
Used car sales	Purchase and sales of used automobiles through directly operated stores and the like.
Financing business	Consolidated subsidiary G-One Financial Services Co., Ltd. provides financing services such as auto loans.
Other business	Provision of services for franchises relating to the management of Gulliver, for the sale and purchase of cars, and stores established for the graphic sales systems.

3. Amount and principal content included in the "Elimination or Total Company" item

(Millions of yen)

	Previous fiscal year	Current fiscal year	Principal content
Amount of operating expense which cannot be allocated	4,495	3,708	Expenses relating to head office administration at the parent company
Amount of assets included in "Eliminations or Total Company" item	7,619	20,532	Assets, etc., related to management of surplus funds and head office administration at the parent company



### Segment information by business type

Fiscal year ended February 28, 2009 (March 1, 2009 to February 28, 2010)

(Millions of yen)

	Trading of used cars	Financing business	Other business	Total	Elimination/ All company	Consolidated
Sales						
(2) Sales to external customers	136,861	5,311	6,680	148,853	—	148,853
(2) Inter-segmental sales or transfers	1,745	1,455	2,739	5,940	△5,940	—
Total	138,607	6,767	9,419	154,793	△5,940	148,853
Operating expenses	130,913	6,811	7,291	145,017	△1,444	143,572
Operating income	7,693	△44	2,127	9,776	△4,495	5,281
Assets, Depreciation and Capital Expenditure						
Assets	26,197	32,572	1,558	60,328	7,619	67,948
Depreciation and amortization expense	1,017	81	197	1,296	355	1,651
Capital expenditure	1,260	421	116	1,797	363	2,161

Notes:

1. Method of business classification: Businesses have been classified according to the classification used in calculating sales.
2. Names of principal products or services attributable to each business classification:

Business Classification	Principal Product Name or Service Name
Used car sales	Purchase and sales of used automobiles through directly operated stores and the like.
Financing business	Consolidated subsidiary G-One Financial Services Co., Ltd. provides financing services such as auto loans.
Other business	Provision of services for franchises relating to the management of Gulliver, for the sale and purchase of cars, and stores established for the graphic sales systems.

3. Amount and principal content included in the "Elimination or Total Company" item

(Millions of yen)

	Previous fiscal year	Current fiscal year	Principal content
Amount of operating expense which cannot be allocated	5,238	4,495	Expenses relating to head office administration at the parent company
Amount of assets included in "Eliminations or Total Company" item	6,869	7,619	Assets, etc., related to management of surplus funds and head office administration at the parent company

### Segment information by geographical location

For the current fiscal year and for the previous fiscal year over 90% of total consolidated sales and assets for each segment were in Japan so segment information by geographical location has been omitted.

### Overseas sales

For the current fiscal year, and for the previous fiscal year, consolidated overseas sales were less than 10% of consolidated sales and have therefore been omitted.



## Non-Consolidated Balance Sheets

(Millions of yen)

	As of February 28, 2011	As of February 28, 2010
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and deposits .....	8,592	3,248
Accounts receivable.....	2,947	3,123
Products.....	6,933	9,450
Merchandise .....	61	118
Prepaid expenses .....	492	542
Deferred tax assets.....	964	826
Others .....	797	371
Allowance for doubtful accounts .....	(81)	(16)
<b>Total current assets .....</b>	<b>20,708</b>	<b>17,664</b>
<b>Fixed assets</b>		
<b>Tangible fixed assets</b>		
Buildings .....	8,261	8,312
Depreciation .....	(2,665)	(2,398)
Buildings (net) .....	5,595	5,914
Structures .....	1,861	1,853
Depreciation .....	(1,001)	(918)
Structures (net).....	859	935
Vehicles and transportation .....	542	299
Depreciation .....	(280)	(33)
Vehicles and transportation (net).....	261	265
Tools, fixtures and equipment.....	2,285	2,144
Depreciation .....	(1,821)	(1,547)
Tools, fixtures and equipment (net) ....	464	597
Land.....	218	218
Construction in progress .....	13	270
<b>Total tangible fixed assets .....</b>	<b>7,412</b>	<b>8,201</b>
<b>Intangible fixed assets</b>		
Goodwill .....	27	48
Trademarks.....	1	1
Software.....	864	909
Other.....	15	15
<b>Total intangible fixed assets .....</b>	<b>907</b>	<b>974</b>



(Millions of yen)

	As of February 28, 2011	As of February 28, 2010
<b>Investments and other assets</b>		
Investment securities .....	14	14
Shares in affiliate companies .....	2,022	2,021
Long-term loans receivable .....	7,703	--
Long-term loans to affiliates.....	10,969	25,916
Defaulted claims, etc .....	36	50
Long-term prepaid expenses .....	50	36
Deposits and guarantee money .....	2,728	2,709
Construction cooperation fund.....	2,814	2,955
Deferred tax assets.....	439	111
Other.....	98	90
Allowance for doubtful accounts .....	(444)	(2,898)
Total investments and other assets....	26,432	31,008
Total fixed assets .....	34,753	40,184
<b>Total Assets.....</b>	<b>55,461</b>	<b>57,848</b>



(Millions of yen)

	As of February 28, 2011	As of February 28, 2010
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Accounts payable .....	3,604	3,529
Short-term borrowing .....	8,516	21,033
Accrued expenses .....	1,045	1,466
Accrued corporate taxes .....	618	1,481
Accrued consumption taxes .....	530	232
Accrued expenses .....	724	756
Advances received .....	1,019	877
Deposits received .....	408	165
Reserve for bonuses .....	463	476
Reserve for merchandize warranty .....	1,336	757
Accrued expenses for facilities .....	49	49
Income in advance .....	439	250
Provision for loss business liquidation .....	498	--
Others .....	29	28
<b>Total current liabilities .....</b>	<b>19,285</b>	<b>31,104</b>
<b>Long-term liabilities</b>		
Long-term borrowing .....	11,000	8,516
Long-term guarantee deposits received .....	816	800
Reserve for directors' retirement benefit .....	442	405
Reserve for loss from subsidiaries .....	--	15
<b>Total long-term liabilities .....</b>	<b>12,259</b>	<b>9,739</b>
<b>Total liabilities .....</b>	<b>31,545</b>	<b>40,843</b>
<b>NET ASSETS</b>		
<b>Shareholders' equity</b>		
Paid in capital .....	4,157	4,157
<b>Capital surplus</b>		
Capital reserves .....	4,032	4,032
Other capital surplus .....	--	--
<b>Total capital surplus .....</b>	<b>4,032</b>	<b>4,032</b>
<b>Retained profit</b>		
Earned Surplus Reserve .....	39	39
<b>Other retained profit</b>		
Earned surplus brought forward .....	19,655	19,954
<b>Total retained profit .....</b>	<b>19,695</b>	<b>19,993</b>
Treasury stock .....	(3,975)	(11,178)
<b>Total shareholders' equity .....</b>	<b>23,909</b>	<b>17,005</b>
Valuation difference on other marketable securities .....	--	--
<b>Total Valuation and translation differences .....</b>	<b>--</b>	<b>--</b>
Subscription rights to shares .....	7	--
<b>Total net assets .....</b>	<b>23,916</b>	<b>17,005</b>
<b>Total liabilities and net assets .....</b>	<b>55,461</b>	<b>57,848</b>



## Non-Consolidated Statements of Income

	<i>(Millions of yen)</i>	
	March 1, 2010 to February 28, 2011	March 1, 2009 to February 28, 2010
<b>Sales</b>		
Merchandise sales.....	127,030	130,065
Sales of other goods.....	6,686	6,340
<b>Total sales .....</b>	<b>133,716</b>	<b>136,406</b>
<b>Cost of sales</b>		
Cost of merchandise sold		
Inventory at start of period.....	9,450	6,016
Purchases during the year.....	98,039	104,959
<b>Total .....</b>	<b>107,489</b>	<b>110,975</b>
Inventory at end of term .....	6,933	9,450
Other transfers.....	338	417
<b>Net: cost of goods sold.....</b>	<b>100,217</b>	<b>101,108</b>
Other operating revenues cost of goods sold .....	1,056	1,032
<b>Total cost of sales of other goods.....</b>	<b>101,273</b>	<b>102,140</b>
<b>Gross profit on sales.....</b>	<b>32,442</b>	<b>34,266</b>
<b>Sales, general and administrative expenses</b>		
Advertising.....	3,839	5,325
Directors' remuneration .....	192	230
Salaries .....	7,107	7,406
Bonuses .....	1,300	1,393
Addition to reserve for bonuses .....	463	476
Statutory welfare expenses .....	1,209	1,239
Contracting fees .....	2,088	2,134
Travel and transportation.....	776	810
Communication expense .....	501	602
Consumables.....	383	429
Depreciation .....	1,148	1,541
Rent .....	146	141
Land rent .....	4,401	4,479
Provision for directors' retirement benefit .....	36	44
Allowance for doubtful accounts.....	66	--
Other .....	2,603	2,769
<b>Total sales, general and administrative expenses ..</b>	<b>26,264</b>	<b>29,024</b>
<b>Operating income.....</b>	<b>6,178</b>	<b>5,241</b>
<b>Non-operating income</b>		
Interest income.....	198	156
Insurance income.....	10	25
Other .....	21	64
<b>Total non-operating income .....</b>	<b>230</b>	<b>246</b>
<b>Total extraordinary profit.....</b>		
<b>Non-operating expenses</b>		
Interest expense .....	173	118
Other .....	21	14
<b>Total non-operating expenses.....</b>	<b>194</b>	<b>132</b>
<b>Ordinary income .....</b>	<b>6,214</b>	<b>5,355</b>



(Millions of yen)

	March 1, 2010 to February 28, 2011	March 1, 2009 to February 28, 2010
<b>Extraordinary profit</b>		
Gain from prior period profit revision .....	--	91
Gain from sale of fixed assets .....	--	10
Gain on sale of investment securities .....	--	90
Reversal of allowance for doubtful receivables .....	14	78
Reversal of provision for loss on business of subsidiaries and affiliates .....	14	--
Other .....	--	0
<b>Total extraordinary profit.....</b>	<b>28</b>	<b>272</b>
<b>Extraordinary losses</b>		
Loss on disposal of fixed assets .....	291	932
Evaluation loss on shares in affiliates .....	--	248
Provisions for reserve for loss from subsidiaries ..	--	15
Loss on sales of stocks of subsidiaries and affiliates .....	1,433	--
Provision for doubtful accounts .....	--	484
Loss from prior period profit revision .....	--	224
Loss on liquidation of business .....	779	--
Other .....	166	19
<b>Total extraordinary losses .....</b>	<b>2,670</b>	<b>1,925</b>
<b>Income (loss) before taxes, etc. ....</b>	<b>3,572</b>	<b>3,701</b>
Income tax, inhabitants tax and enterprise tax .....	541	2,234
Corporate tax adjustment .....	(466)	(373)
<b>Total corporate taxes .....</b>	<b>75</b>	<b>1,861</b>
<b>Net income (loss) .....</b>	<b>3,496</b>	<b>1,840</b>