# 2nd Quarter Result for Fiscal year ending February 29, 2016 

October 14, 2015

Gulliver International Co., Ltd.
(7599)

## Contents

I . 2nd Quarter Result for FY 2016
II. Status of Buick Holdings Pty Ltd
(DVG Automotive Group) in Australia
III. Forecast for Fiscal year to February 29, 2016
IV. Reference

## I . 2nd Quarter Result for FY 2016

## Consolidated Operating Income (YOY)



Supplementary information about increased operating income
(1) Subtracting the change to the estimates for provision for merchandise warrantees in FY 2015 1Q, in the first half there was a significant real-term increase in operating income from $¥ 2,104$ million to $¥ 4,079$ million
*Provision for merchandise warrantees:
A provision set aside to cover the cost of future repairs under a warranty given with the retail sale of a used car (warranties may be up to 10 years for Japanese cars).
In the first quarter of the previous year, we changed the estimates, as it became possible to generate more precise estimates based on past results.
This change was processed as a reduction in sales cost (increase in gross profit).

# FY2015 <br> Mar - Aug 

No. of cars purchased 70,985 cars $\Rightarrow 88,128$ cars

No. of wholesale
No. of retail car sales 25,070 cars
16.0 billion yen
2.7 billion yen
$\Rightarrow 4.0$ billion yen

Factors increasing operating income
(1) Increase in the retail car sales volume associated with the increase in the number of display sales stores.
(2) Increase in wholesale car sales volume associated with the increase in the number of cars purchased.
(3) Wholesale gross profit declined in the first quarter, but improved in the second quarter.
$\square$ Factors increasing SG\&A expenses
(1) New store openings in fiscal 2015
(2) New store openings in fiscal 2016
(3) Consolidation of profit and loss of Motoren Glanz (formerly Nakamitsu Motors) from fiscal 2016.

＊The number of direct stores as of Aug 31， 2015

【Display Sales Stores】
（1）Mainly visited by customers seeking to upgrade to a used car
【Original Gulliver Stores】
（1）Mainly visited by three kinds of customers：those visiting for a new car upgrade，those visiting for a used car upgrade，and those visiting to sell only without upgrading．
（2）Retail sales are cross－selling to new car upgrade customers and used car upgrade customers．
（3）The new car market has suffered a sustained slump since the increase of the consumption tax rate in 2014．It has yet to make a full recovery．The number of customers visiting Gulliver Stores for new car upgrades has declined．

## Factors Increasing Profits

Display sales stores
Original Gulliver stores


Supplementary information about factors increasing profits

## 【Display Sales Stores】

（1）Each channel has been established in stages．The 72 existing stores as of February 28，2015，are operating at full capacity．In addition， 27 new stores have been opened in fiscal 2016.
（2）Increase in the retail car sales volume associated with the increase in the number of display sales stores．
（3）Steady growth unaffected by the decline following the increase in the consumption tax rate．

【Original Gulliver Stores Countermeasures for the Slump in the New Car Market and Results】
（1）Increased investment in Internet advertising resulted in an increase in customer visits to stores．
（2）However，many of the customers visiting stores were seeking used car upgrades or only to sell a car．As a result，the number of cars purchased increased，but this did not translate into an increase in retail car sales through cross－selling．

Factors of increase in retail car sales

Factors of increase in wholesale

Gross profit per car

## Factors of increase in retail car sales

## Factors of increase in wholesale

## Gross profit per car

■Supplementary information about retail car sales volume
(1) Increase in the number of display sales stores.

Display Sales Stores Opened


## Display Sales Stores Opened



## HUNT

## HUNT example

New car buyers
Used car buyers

Leasing store
バイワモ
 TRUCK MARKET 5TVD－

SNAP HOUSE example
New car buyers Used car buyers


■Supplementary examples of customer attraction at display sales stores

## 【HUNT】

（1）HUNT opened as a lifestyle proposal－type complex facility within a large－scale shopping mall（AEON MALL Kisarazu）．
（2）We set up a leasing store within HUNT，which invited customers to visit WOW！TOWN Kisarazu．
（3）The rental revenue from the leasing store offset the store operation cost．
（4）We succeeded in capturing customers who had no interest in used cars．

## 【SNAP HOUSE】

（1）Targets families by mainly stocking minivans．
（2）Commercial café in－store is provided as a communication space for homemakers．
（3）Since the café charges，customers feel free to visit as they please．
（4）The number of prospective customers increased and the store became the first candidate when upgrading their car．


Supplementary information about new display sales stores
(1) Contract time set short and withdrawal conditions lightened.
(2) Reduced the initial investment burden.
(3) Channels changed every month to enable one store to serve multiple customer needs.

*Average retail car sales for stores that opened before February 2015 and are fully operational in the fiscal year ending February 2016 (excluding Shake! Hamamatsu and VOLVO Matsuyama)

Supplementary information about retail car sales volume at display sales stores
(1) Retail car sales volume at display sales stores averages 34.7 units per month for existing stores.
(2) March had a higher-than-usual level of sales due to inventory awaiting retail sale from February being held over to the following month. Even if this portion is deducted, the level is maintained in line with the planned 33 units per month.

## Factors of increase in retail car sales

## Factors of increase in wholesale

## Gross profit per car

Supplementary information about wholesale car sales volume
(1) Increase in customer visits due to more precise targeting of Internet-based efforts to attract customers.


Supplementary information about Internet advertising initiative i
(1) Introduction of automated bidding in listing advertising and implementation of display advertising utilizing Google and Yahoo! Technologies has increased the number of customers attracted.
*Lead generation refers to capturing prospective customers (obtaining their personal information)
*Lead nurturing refers to nurturing prospective customers into likely prospective customers

## Internet Advertising Initiative II



Supplementary information about Internet advertising initiative ii
(1) Analyze acquired prospective customer information to increase the retail close rate.
(2) Analyze the retail close data and feed back to the customer attraction sites to improve customer attraction efficiency.

## Strengthen operation framework

(1) Establish specialist customer attraction team (digital marketing team).
(2) Increase specialist staff
(3) Launch joint project with Google Inc.


■Supplementary information about Internet advertising initiative iii
(1) Number of users has increased because we are now able to acquire information on users that we were previously unable to reach.

# Factors of increase in retail car sales 

## Factors of increase in wholesale

## Gross profit per car

Supplementary information on gross profit per car
(1) Improved as the temporary high purchase price environment has normalized.

## Gross Profit Per Car (YOY Change)

## Wholesale gross profit

## Retail gross profit

## 1Q



## 2Q



■Supplementary information on gross profit per car
(1) In the first quarter, the slump in the new car market caused a supply shortage in the used car market leading to a temporarily abnormal environment where competitors purchased cars for unreasonably high prices.
As a result, the wholesale gross profit declined in the first quarter. (2) In the second quarter, the abnormal environment has eased and normalized. Second quarter wholesale gross profit has been improving since July. It is higher year on year.
(3) Retail gross profit has shown no changing trend in both the first and second quarters.

# FY2015 <br> Mar - Aug 

No. of cars purchased 70,985 cars $\Rightarrow 88,128$ cars
No. of wholesale
No. of retail car sales 25,070 cars
16.0 billion yen
19.3 billion yen

Operating income
2.7 billion yen
4.0 billion yen
(1) Increase in the retail car sales volume associated with the increase in the number of display sales stores.
(2) Increase in wholesale car sales volume associated with the increase in the number of cars purchased.
(3) Wholesale gross profit declined in the first quarter, but improved in the second quarter.
$\square$ Factors increasing SG\&A expenses
(1) New store openings in fiscal 2015
(2) New store openings in fiscal 2016
(3) Consolidation of profit and loss of Motoren Glanz (formerly Nakamitsu Motors) from fiscal 2016.

# II. Status of Buick Holdings Pty Ltd (DVG Automotive Group) in Australia 

# Buick Holdings operates 25 multi-brand automotive dealerships at around 10 locations in Western Australia 



Supplementary information about business development of DVG
(1) DVG is one of the largest multi-band dealers in Australia.
(2) Gulliver completed the share acquisition on September 16, 2015.
(3) DVG's profit and loss for the five months from October 2015 to February 2016 are expected to be included in consolidation for FY 2016.

## DVG's Business Results


*Adjusted operating income is the amount of operating income less expenses that will not be incurred after the acquisition (remuneration paid to the current owner company, etc. )
*The above figures are the results of Buick Holdings Pty Ltd restated in accordance with Japanese GAAP under certain conditions, and the financial statements have not been audited by an independent auditor.

Supplementary information about DVG's business results
(1)Net sales have declined slightly year on year due to a contraction in the Australian market.
(2)Operating income has been maintained at the same level as the previous year through effective management such as restraint on discounting.

## Envisaged at announcement on July 13

## Stock Acquisition Price 11,772 million yen

*11,372 million yen ( 120.6 million AUD) in ordinary shares + an estimated 400 million yen in advisory fees and other expenses
*Based on an exchange rate of 1 AUD=94.3 yen(Based on closing price on Jun 30, 2015)

## Amount of new bank loans(planned) 12,000 million yen

## Share acquisition result on September 16

## Stock Acquisition Price 10,699 million yen

*10,299 million yen ( 120.6 million AUD) in ordinary shares + an estimated 400 million yen in advisory fees and other expenses *Based on an exchange rate of 1 AUD $=85.4$ yen (Exchange rate on August 26, 2015, when the foreign exchange forward contract was concluded)
Amount of new bank loans(Executed in September) 10,700 million yen

Supplementary information about acquisition price
(1) The yen has strengthened since the announcement on July 13, reducing the acquisition price by around 1 billion yen from the initial plan.

## III. Forecast for Fiscal year to February 29, 2016

# Mar-Aug Net Increase 

## 25 stores

## Contracts finalized but not yet opened (As of Aug 31)



## 53 stores

## 50 stores

## Plan to open this term 100 stores

$\square$ Supplementary information about store openings
(1) Numbers of information on new store proposals and new contracts are in line with plan.
(2) Currently, construction fees and construction material prices have not increased significantly.
(3) Construction providers are requiring some time to secure workers, leading to longer completion times.

## Assumptions for Second Half(number of retail car sales)



Supplementary information about retail car sales volume in the second half
(1) Full recovery of the new car market is envisaged for the fourth quarter with postponement of new car model changes expected.

## Assumptions for Second Half

## Consolidated operating income for FY2016

 8.2 billion yen| New car market |  |
| :---: | :---: |
| $3 Q$ | $4 Q$ |

Advertising expenses
$3 Q$

## 4Q recovery YOY -550 million yen Level YOY

## Supplementary information about assumptions for the second half

(1) New car market - Postponement of model changes of popular selling models is expected.
(2) Advertising expenses - Customer attraction cost should ease with recovery in the new car market.
(3) Retail car sales volume at display sales stores - Maintained at the same level as the previous fiscal year.

## IV. Reference

## Car Distribution Flow at Gulliver’s Directly Managed Stores



| Consolidated | FY ended Aug 31, 2012 |  | FY ended Aug 31, 2013 |  | FY ended Aug 31, 2014 |  | FY ended <br> Aug 31, 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result (million yen) | Ratio (\%) | Result (million yen) | Ratio <br> (\%) | Result (million yen) | Ratio <br> (\%) | Result (million yen) | Ratio <br> (\%) | Change (million yen) | $\begin{aligned} & \hline \mathrm{Y} / \mathrm{Y} \\ & (\%) \end{aligned}$ |
| Sales | 71,299 | 100.0 | 83,401 | 100.0 | 74,631 | 100.0 | 95,024 | 100.0 | 20,393 | 27.3 |
| Cost of sales | 55,636 | 78.0 | 65,637 | 78.7 | 55,828 | 74.8 | 71,573 | 75.3 | 15,745 | 28.2 |
| Gross profit | 15,663 | 22.0 | 17,763 | 21.3 | 18,802 | 25.2 | 23,450 | 24.7 | 4,648 | 24.7 |
| SG\&A Expenses | 14,073 | 19.7 | 14,206 | 17.0 | 16,075 | 21.5 | 19,371 | 20.4 | 3,296 | 20.5 |
| Operating income | 1,589 | 2.2 | 3,557 | 4.3 | 2,727 | 3.7 | 4,079 | 4.3 | 1,352 | 49.6 |
| Ordinary income | 1,718 | 2.4 | 3,658 | 4.4 | 2,758 | 3.7 | 4,043 | 4.3 | 1,285 | 46.6 |
| Income before income taxes and minority interests | 1,597 | 2.2 | 3,679 | 4.4 | 2,704 | 3.6 | 4,021 | 4.2 | 1,317 | 48.7 |
| Net income | 868 | 1.2 | 2,298 | 2.8 | 1,645 | 2.2 | 2,563 | 2.7 | 918 | 55.8 |


| Non-Consolidated | FY ended Aug 31, 2012 |  | FY ended Aug 31, 2013 |  | FY ended Aug 31, 2014 |  | FY ended Aug 31, 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Result } \\ \text { (million yen) } \end{gathered}$ | Ratio <br> (\%) | $\begin{gathered} \text { Result } \\ \text { (million yen) } \end{gathered}$ | Ratio (\%) | Result (million yen) | Ratio (\%) | Result (million yen) | Ratio <br> (\%) | Change (million yen) | $\begin{aligned} & \mathrm{Y} / \mathrm{Y} \\ & (\%) \\ & \hline \end{aligned}$ |
| Sales | 70,612 | 100.0 | 82,712 | 100.0 | 73,280 | 100.0 | 89,317 | 100.0 | 16,037 | 21.9 |
| Cost of sales | 55,249 | 78.2 | 65,211 | 78.8 | 54,925 | 75.0 | 67,268 | 75.3 | 12,343 | 22.5 |
| Gross profit | 15,363 | 21.8 | 17,500 | 21.2 | 18,354 | 25.0 | 22,048 | 24.7 | 3,694 | 20.1 |
| SG\&A Expenses | 13,916 | 19.7 | 14,043 | 17.0 | 15,793 | 21.6 | 18,272 | 20.5 | 2,479 | 15.7 |
| Operating income | 1,446 | 2.0 | 3,456 | 4.2 | 2,561 | 3.5 | 3,776 | 4.2 | 1,215 | 47.4 |
| Ordinary income | 1,506 | 2.1 | 3,502 | 4.2 | 2,563 | 3.5 | 3,740 | 4.2 | 1,177 | 45.9 |
| Income before income taxes | 1,527 | 2.2 | 3,532 | 4.3 | 2,519 | 3.4 | 3,721 | 4.2 | 1,202 | 47.7 |
| Net income | 860 | 1.2 | 2,198 | 2.7 | 1,527 | 2.1 | 2,343 | 2.6 | 816 | 53.4 |

Analysis of change in consolidated operating income



## SG\&A Expense (Non-Consolidated)

|  | FY ended Aug 31, 2012 |  | FY ended Aug 31, 2013 |  | FY ended Aug 31, 2014 |  | FY ended Aug 31, 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result (million yen) | $\begin{gathered} \text { Ratio } \\ (\%) \end{gathered}$ | Result (million yen) | $\begin{aligned} & \text { Ratio } \\ & (\%) \end{aligned}$ | Result (million yen) | $\begin{aligned} & \text { Ratio } \\ & \text { (\%) } \end{aligned}$ | Result (million yen) | $\begin{aligned} & \text { Ratio } \\ & (\%) \end{aligned}$ | Change (million yen) | $\begin{aligned} & \mathrm{Y} / \mathrm{Y} \\ & (\%) \end{aligned}$ |
| Personnel costs | 5,641 | 8.0 | 5,746 | 6.9 | 6,122 | 8.4 | 7,019 | 7.9 | 897 | 14.7 |
| Outsourcing costs (Temp staff fees, etc) | 633 | 0.9 | 554 | 0.7 | 640 | 0.9 | 760 | 0.9 | 120 | 18.8 |
| Commission paid | 252 | 0.4 | 267 | 0.3 | 350 | 0.5 | 549 | 0.6 | 199 | 56.9 |
| Depreciation expenses | 558 | 0.8 | 599 | 0.7 | 729 | 1.0 | 945 | 1.1 | 216 | 29.6 |
| Advertising and PR expenses | 2,270 | 3.2 | 2,014 | 2.4 | 2,423 | 3.3 | 2,667 | 3.0 | 244 | 10.1 |
| Real estate and property rental | 2,304 | 3.3 | 2,447 | 3.0 | 2,603 | 3.6 | 3,102 | 3.5 | 499 | 19.2 |
| Others | 2,255 | 3.2 | 2,414 | 2.9 | 2,923 | 4.0 | 3,227 | 3.6 | 304 | 10.4 |
| Total | 13,916 | 19.7 | 14,043 | 17.0 | 15,793 | 21.6 | 18,272 | 20.5 | 2,479 | 15.7 |

## Basic data

|  |  | FY ended <br> Aug 31, 2012 | FY ended <br> Aug 31, 2013 | FY ended <br> Aug 31, 2014 | FY ended <br> Aug 31, 2015 |
| :--- | :--- | ---: | ---: | ---: | ---: |

Advertising expenses (million yen)


|  | As of February 28, 2015 | As of August 31, 2015 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 4,897 | 12,768 |
| Notes and accounts receivable - trade | 4,619 | 3,253 |
| Merchandise | 17,020 | 16,142 |
| Deferred tax assets | 801 | 811 |
| Other | 2,114 | 1,513 |
| Allowance for doubtful accounts | -49 | -52 |
| Total current assets | 29,402 | 34,437 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 20,622 | 22,554 |
| Accumulated depreciation | -6,571 | -7,155 |
| Buildings and structures, net | 14,051 | 15,399 |
| Vehicles | 571 | 443 |
| Accumulated depreciation | -104 | -130 |
| Vehicles, net | 466 | 313 |
| Tools, furniture and fixtures | 3,155 | 3,416 |
| Accumulated depreciation | -2,414 | -2,636 |
| Tools, furniture and fixtures, net | 741 | 779 |
| Land | 218 | 218 |
| Construction in progress | 649 | 716 |
| Total property, plant and equipment | 16,126 | 17,426 |
| Intangible assets |  |  |
| Goodwill | 1,997 | 1,946 |
| Software | 1,332 | 1,566 |
| Other | 19 | 19 |
| Total intangible assets | 3,349 | 3,532 |
| Investments and other assets |  |  |
| Investment securities | 0 | 0 |
| Shares of subsidiaries and associates | 71 | 77 |
| Long-term loans receivable | 124 | 265 |
| Lease and guarantee deposits | 4,034 | 4,288 |
| Construction assistance fund receivables | 3,472 | 3,777 |
| Deferred tax assets | 268 | 260 |
| Other | 381 | 798 |
| Allowance for doubtful accounts | -78 | -78 |
| Total investments and other assets | 8,274 | 9,389 |
| Total non-current assets | 27,750 | 30,348 |
| Total assets | 57,153 | 64,785 |

(unit: million yen)

|  | $\begin{gathered} \text { As of February 28, } \\ 2015 \\ \hline \end{gathered}$ | $\begin{gathered} \text { As of August 31, } \\ 2015 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Accounts payable - trade | 5,100 | 4,429 |
| Short-term loans payable | 150 | - |
| Current portion of bonds | 495 | - |
| Current portion of long-term loans payable | 4,647 | - |
| Accounts payable - other | 2,203 | 1,389 |
| Income taxes payable | 242 | 1,489 |
| Advances received | 2,951 | 2,181 |
| Deposits received | 479 | 319 |
| Provision for bonuses | 436 | 612 |
| Provision for merchandise warranties | 1,276 | 1,025 |
| Other | 1,864 | 2,151 |
| Total current liabilities | 19,847 | 13,599 |
| Non-current liabilities |  |  |
| Long-term loans payable | 43 | 12,033 |
| Long-term guarantee deposited | 690 | 654 |
| Provision for directors' retirement benefits | 507 | 523 |
| Asset retirement obligations | 1,435 | 1,537 |
| Total non-current liabilities | 2,676 | 14,749 |
| Total liabilities | 22,523 | 28,349 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 4,157 | 4,157 |
| Capital surplus | 4,032 | 4,032 |
| Retained earnings | 30,278 | 32,081 |
| Treasury shares | -3,947 | -3,947 |
| Total shareholders' equity | 34,521 | 36,323 |
| Accumulated other comprehensive income |  |  |
| Foreign currency translation adjustment | 108 | 112 |
| Total accumulated other comprehensive income | 108 | 112 |
| Total net assets | 34,629 | 36,436 |
| Total liabilities and net assets | 57,153 | 64,785 |

# Executed long-term loans For new store development 

| Cash and | Loan |
| :---: | :---: |
| deposits | 5.3 |
| 4.8 | billion yen |
| billion yen |  |

February 28


May 31


August 31

## Consolidated Statements of Cash Flows



Basic Policy Concerning Distribution of Profits

## Basic policy

- We emphasize dividend payout ratio and return profits to investors corresponding to achievements.

Concrete Target

- Retaining dividend payout ratio of $30 \%$ of consolidated net income for the period.

Dividends per share
(unit:yen)

|  | FY ended <br> Feb 28, 2014 | FY ended <br> Feb 28, 2015 | FY ending <br> Feb 29, 2016 <br> (Forecast) |  |
| :--- | ---: | ---: | ---: | ---: |
| Interim dividend | 5.00 | $\mathbf{7 . 5 0}$ | $\mathbf{7 . 5 0}$ |  |
| Year-end dividend | Ordinary <br> dividend | 8.00 | 2.50 | 7.50 |
| Anniversary <br> dividend | - | 5.00 | -1 |  |
| Annual dividend |  | 13.00 | 15.00 | 15.00 |

