## Gulliver

Q3 FY2023
3rd Quarter Results
for Fiscal Year Ending February 28, 2023
Financials \& Business

TSE Prime 7599
IDOM Inc.

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Financials

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| Financials | (Domestic Core Business) *1 <br> Both net sales and operating profit increased | $\pi$ | - Net sales and operating profit in the Domestic Core Business increased for the 3rd quarter of FY2023, overcoming a decline in profit attributable to the new revenue recognition standard. |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| W171 |  |  |  |
| Stores | Opened a large store and a maintenance shop highlighted in the growth strategy | $\pi$ | -The Company opened one large store. <br> -The Company also opened one maintenance shop. |
| Earning | Consolidated profits are forecast to increase for the full year | $\checkmark$ | -Consolidated profits are forecast to increase for the full year, overcoming a decline in profit attributable to the sale of Australian business. |



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## Trend in net sales



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- Domestic Core Business net sales rose 20.5\% year on year, to 277.0 billion yen.
*2023 indicates the fiscal year ending February 28, 2023.


## Trend in operating profit



- Domestic Core Business operating profit grew 18.9\% year on year, to 13.1 billion yen (operating profit margin of $4.7 \%$ ).

(1) Vehicle prices rose in line with auction market prices.
(2) Profit at all levels reached a record high.
(3) Temporary gains and losses were posted. (1) (2) (3)
(1) 0.85 billion yen was posted as head office relocation expenses in extraordinary losses in the previous fiscal year.
(2) The goodwill impairment loss posted for the previous fiscal year was deducted from taxable income after the transfer of shares of the Australian subsidiaries.
(3) The Company posted 2.9 billion yen for a gain on sales of shares as extraordinary profit due to the share transfer of Australian subsidiaries.

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Analysis of Factors in the YoY Change in Operating Profit
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(1) Gross profit declined by 0.9 billion yen following the application of the new revenue recognition standard.
(2) Retail unit sales decreased due to a decline in the number of stores, but retail unit sales at large stores increased year on year. Gross profit per unit increased.
(3) In wholesale, gross profit per unit remained flat. The number of wholesale vehicles increased.

Domestic Core Quarterly Trend in Results Business (Results over the recent three periods)

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## Consolidated Q3 FY2023 Results (Year-on-Year)

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| (billion yen) | Previous Fiscal <br> Year <br> FY2022 Q3 | Fiscal Year <br> Under Review <br> FY2023 Q3 | YoY <br> changes |
| :---: | :---: | :---: | :---: |
| Percent change |  |  |  |Net sales, operating profit and ordinary profit declined due to the sale of Australian business.

2 The Company posted a gain on sales of shares of subsidiaries of 0.8 billion yen as extraordinary income.

## Consolidation Period of Australian Subsidiaries

## 9 months

## 3 months

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## Consolidated <br> Quarterly Trend in Results (Results over the recent three periods)



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Consolidated Balance Sheet (As of November 30, 2022)


- Total assets were 175.4 billion yen. They fell 14.3 billion yen from the end of the previous fiscal year due to the sale of the Australian business.
- Inventories increased by 11.6 billion yen from the end of August due to high auction prices, preparation for the large store openings, and the new year's first sale, but they decreased by 7.3 billion yen from the end of February.
- Cash and deposits rose 0.8 billion yen from the end of February.
- Net interest-bearing debt decreased 2.3 billion yen.
- The equity ratio rose nearly $5 \%$ from $29 \%$ at the end of February to $34 \%$.

| Q3 consolidated cash flows |  |  |
| :---: | :---: | :---: |
| (Unit: billion yen) |  |  |
| 1.5 |  |  |
| 1.3 |  | FCF |
| 1.1 |  | 1.0 |
| 0.9 |  |  |
| 0.7 |  |  |
| 0.5 |  |  |
| 0.3 0.1 | Operating cash flow 0.4 |  |
| -0.1 |  |  |
| -0.3 |  |  |
| -0.5 | 2023 Q3 | 2023 Q3 |




- Strong business generated cash of 17.5 billion yen before inventory buildup. Operating cash flow was negative 0.4 billion yen as a result of inventory buildup for preparations of large store openings and the new year's first sale.
- An investment of 4.8 billion yen was made for large store openings and maintenance shop openings. Due to the sale of Australian business, free cash flow stood at positive 1.0 billion yen.
- Inventories rose $40.8 \%$ year on year to 75.0 billion yen due to higher prices in the auction market.
- Continuing inventory control in response to sales demand.


LIBERALA Odaiba (Opened in November 2022)
Koto City, Tokyo

## Recent launch of new store

Opening of large store

- LIBERALA Odaiba (November 2022)

1 store in total
The initial plan 7 stores $\rightarrow 8$ stores.
(The initial annual plan was revised upward to 8)
*The expansion of the exhibition area made LIBERALA Odaiba into a large store.

Number of
Large Stores

33
(as of November 30, 2022)

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Takamatsu Higashiyamazaki car maintenance shop (Opened in September 2022)
Takamatsu-shi,
Kagawa Prefecture

Recent launch of new maintenance shop

Opening of new maintenance shop

- Takamatsu Higashiyamazaki (September 2022)

1 shop in total

Number of Maintenance

Shops

12
Seven of them are designated maintenance shops

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| (billion yen) | Previous Forecast <br> Full Year 2022 | Revised Forecast <br> Full Year 2023 | Comparisons with the Previous Forecast <br> Percent change |
| :---: | :---: | :---: | :---: |
| Net sales | 410.0 | 410.0 |  |
| Operating profit | 17.0 | 18.5 | +1.5 |
| Operating profit margin (\%) | 4.1 \% | 4.5 \% | + $8.8 \%$ |
| Ordinary profit | 16.4 | 17.9 | +1.5 |
| Ordinary profit margin (\%) | 4.0 \% | 4.4 \% | + 9.1 \% |
| Profit attributable to owners of parent | 12.9 | 14.0 | +1.1 |
| Profit margin (\%) | 3.1 \% | 3.4 \% | + $8.6 \%$ |

(1) Operating profit will increase due to an expansion of gross profit per unit contributable to the trials for incidental services and strong sales in wholesale.

## Consolidated Full-Year Revised Forecast FY2023 (Year-on-Year)

| (billion yen) | Results <br> Full Year 2022 | Revised Forecast <br> Full Year 2023 | YoY changes <br> Percent change |
| :---: | :---: | :---: | :---: |
| Net sales | 4595 | 410 | $\triangle 49.5$ |
|  |  |  | $\triangle 10.8 \%$ |
| Operating profit | 18.5 | 18.5 | + 0 |
| Operating profit margin (\%) | 4.0 \% | 4.5 \% | + $0.1 \%$ |
| Ordinary profit | 17.6 | 17.9 | + 3 |
| Ordinary profit margin (\%) | 3.8 \% | 4.4 \% | + $1.9 \%$ |
| Profit attributable to owners of parent | 10.8 | 14.0 | +3.2 |
| Profit margin (\%) | $2.3 \%$ | 3.4 \% | + $29.2 \%$ |

(1) Consolidated profits will increase for the full year, overcoming a decline in profit attributable to the sale of Australian business.

## Domestic Core Full-Year Revised Forecast FY2023

Business
(Compared with the Previous Forecast)

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| (billion yen) | Previous Forecast <br> Full Year 2023 | Revised Forecast <br> Full Year 2023 | Comparisons with the Previous Forecast <br> Percent change |
| :---: | :---: | :---: | :---: |
| Net sales | 358.0 | 358.0 |  |
| Operating profit | 15.8 | 17.3 | +1.5 |
| Operating profit margin (\%) | 4.4 \% | 4.8 \% | + $9.5 \%$ |

(1) The number of retail vehicles will decrease compared to the previous forecast. However, operating profit is forecast to increase due to an expansion of gross profit per unit contributable to the trials for incidental services and strong sales in wholesale.

| (billion yen) | Results <br> Full Year 2022 | Revised Forecast <br> Full Year 2023 | Compared with Initial Forecast <br> Percent change |
| :---: | :---: | :---: | :---: |
| Net sales | 308.0 | 358.0 | + 50.0 |
|  |  |  | +16.2\% |
| Operating profit | 13.5 | 17.3 | +3.8 |
| Operating profit margin (\%) | 4.4 \% | 4.8 \% | +28.4\% |

Trend in operating profit
(billion yen)
18.0
16.0
14.0
12.0
10.0
8.0
6.0
4.0
2.0
0.0

2019



- The number of wholesale vehicles and gross profit per vehicle in retail will continue to increase in the 4th quarter as well, driven by large stores and maintenance shops.
- The Company will aim to achieve consolidated profit growth for a fourth consecutive year.

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Free installation of safety devices (The buzzers to prevent leaving children in the car) on preschool buses throughout Japan.
The number of reservations received $100 / 100$ unites (as of December 31, 2022)

## Earthquake Reconstruction

 Support

Regional Contribution

"WOW X'mas Party 2022" was held in collaboration with the Narashino High School Symphonic Band and local businesses.


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Consolidation Period

Consolidation period for the previous and
current fiscal years


- The Company completed the share transfer of Australian subsidiaries.
- For the previous fiscal year, the Australian business was consolidated for nine months. For the current fiscal year, it is consolidated for three months.


Domestic Core Business

IDOM
Used car sales business and its incidental
IDOM CaaS Technology
business
Car leasing and rental business

Gulliver Insurance
Insurance agency business
(set to be merged at the end of February 2023)
IDOM Business Support

Paperwork and
Tokyo Mycar
Business related to sales and purchases of used custom cars

IDOM Automotive Group Gulliver Australia
※The entities specified on the left were already sold during the fiscal year.

Used car sales and purchase business in the USA

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Appendix. Supplementary:Information


 on Results and Financial Matters


[Consolidated / Non-consolidated] Income Statement

| Consolidated | FY endedFeb 29, 2020 |  | FY ended <br> Feb 28, 2021 |  | FY ended <br> Feb 28, 2022 |  | FY ending Feb 28, 2023 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Outlook (million yen) | Ratio (\%) | Change (million yen) | $\begin{aligned} & \hline \mathrm{Y} / \mathrm{Y} \\ & (\%) \end{aligned}$ |
| Sales | 361,684 | 100.0 | 380,564 | 100.0 | 459,532 | 100.0 | 410,000 | 100.0 | $\triangle 49,533$ | $\triangle 10.8$ |
| Cost of sales | 287,724 | 79.6 | 307,754 | 80.9 | 373,519 | 81.3 | 335,000 | 81.7 | $\triangle 38,519$ | $\triangle 10.3$ |
| Gross profit | 73,959 | 20.4 | 72,810 | 19.1 | 86,013 | 18.7 | 74,900 | 18.3 | $\triangle 11,114$ | $\triangle 12.9$ |
| SG\&A Expenses | 64,868 | 17.9 | 62,239 | 16.4 | 67,528 | 14.7 | 56,400 | 13.8 | $\triangle 11,129$ | $\triangle 16.5$ |
| Operating profit | 9,091 | 2.5 | 10,571 | 2.8 | 18,485 | 4.0 | 18,500 | 4.5 | 15 | 0.1 |
| Ordinary profit | 6,867 | 1.9 | 9,642 | 2.5 | 17,561 | 3.8 | 17,900 | 4.4 | 339 | 1.9 |
| Profit before income taxes and minority interests | 3,917 | 1.1 | 4,524 | 1.2 | 15,750 | 3.4 | 18,000 | 4.4 | 2,249 | 14.3 |
| Profit attributable to owners of parent | 3,545 | 1.0 | 1,484 | 0.4 | 10,794 | 2.3 | 13,950 | 3.4 | 3,155 | 29.2 |


| Non-Consolidated | FY ended Feb 29, 2020 |  | FY ended <br> Feb 28, 2021 |  | FY ended Feb 28, 2022 |  | FY ending Feb 28, 2023 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio <br> (\%) | Outlook (million yen) | Ratio (\%) | Change (million yen) | $\begin{aligned} & \hline \text { Y/Y } \\ & (\%) \end{aligned}$ |
| Sales | 258,008 | 100.0 | 275,710 | 100.0 | 306,733 | 100.0 | 357,000 | 100.0 | 50,266 | 16.4 |
| Cost of sales | 199,406 | 77.3 | 219,258 | 79.5 | 245,661 | 80.1 | 291,200 | 81.6 | 45,538 | 18.5 |
| Gross profit | 58,602 | 22.7 | 56,451 | 20.5 | 61,071 | 19.9 | 65,800 | 18.4 | 4,728 | 7.7 |
| SG\&A Expenses | 50,867 | 19.7 | 48,593 | 17.6 | 49,164 | 16.0 | 50,000 | 14.0 | 836 | 1.7 |
| Operating profit | 7,735 | 3.0 | 7,858 | 2.9 | 11,907 | 3.9 | 15,800 | 4.4 | 3,892 | 32.7 |
| Ordinary profit | 6,964 | 2.7 | 7,642 | 2.8 | 11,573 | 3.8 | 15,300 | 4.3 | 3,726 | 32.2 |
| Profit before income taxes | 3,457 | 1.3 | $\triangle 458$ | - | 9,450 | 3.1 | 22,500 | 6.3 | 13,049 | 138.1 |
| Profit | 3,500 | 1.4 | $\triangle 2,081$ | - | 6,553 | 2.1 | 19,300 | 5.4 | 12,746 | 195.5 |

[Consolidated / Non-consolidated] Income Statement (Q3)
Gulliver

| Consolidated | 9 months ended <br> Nov 30, 2019 |  | 9 months ended <br> Nov 30, 2020 |  | 9 months ended <br> Nov 30, 2021 |  | 9 months ended Nov 30, 2022 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results (million yen) | Ratio <br> (\%) | Results (million yen) | Ratio <br> (\%) | Results (million yen) | Ratio <br> (\%) | Results (million yen) | Ratio <br> (\%) | Change (million yen) | $\begin{aligned} & \hline \text { Y/Y } \\ & (\%) \end{aligned}$ |
| Sales | 272,574 | 100.0 | 282,082 | 100.0 | 344,620 | 100.0 | 324,248 | 100.0 | $\triangle 20,372$ | $\triangle 5.9$ |
| Cost of sales | 216,480 | 79.4 | 227,986 | 80.8 | 280,249 | 81.3 | 267,921 | 82.6 | $\triangle 12,328$ | $\triangle 4.4$ |
| Gross profit | 56,093 | 20.6 | 54,096 | 19.2 | 64,371 | 18.7 | 56,326 | 17.4 | $\triangle 8,045$ | $\triangle 12.5$ |
| SG\&A Expenses | 48,364 | 17.7 | 45,480 | 16.1 | 49,610 | 14.4 | 42,211 | 13.0 | $\triangle 7,399$ | $\triangle 14.9$ |
| Operating profit | 7,728 | 2.8 | 8,616 | 3.1 | 14,760 | 4.3 | 14,115 | 4.4 | $\triangle 645$ | $\triangle 4.4$ |
| Ordinary profit | 6,432 | 2.4 | 7,849 | 2.8 | 14,046 | 4.1 | 13,698 | 4.2 | $\triangle 348$ | $\triangle 2.5$ |
| Profit before income taxes and minority interests | 5,708 | 2.1 | 7,372 | 2.6 | 12,621 | 3.7 | 14,550 | 4.5 | 1,929 | 15.3 |
| Profit attributable to owners of parent | 3,597 | 1.3 | 5,226 | 1.9 | 8,738 | 2.5 | 11,219 | 3.5 | 2,481 | 28.4 |


| Non-Consolidated | 9 months ended <br> Nov 30, 2019 |  | 9 months ended Nov 30, 2020 |  | 9 months ended Nov 30, 2021 |  | 9 months ended <br> Nov 30, 2022 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Results (million yen) | Ratio (\%) | Change (million yen) | $\begin{aligned} & \hline \text { Y/Y } \\ & (\%) \end{aligned}$ |
| Sales | 194,985 | 100.0 | 207,449 | 100.0 | 229,492 | 100.0 | 275,877 | 100.0 | 46,385 | 20.2 |
| Cost of sales | 149,849 | 76.9 | 165,140 | 79.6 | 184,012 | 80.2 | 228,318 | 82.8 | 44,306 | 24.1 |
| Gross profit | 45,135 | 23.1 | 42,308 | 20.4 | 45,479 | 19.8 | 47,559 | 17.2 | 2,080 | 4.6 |
| SG\&A Expenses | 38,033 | 19.5 | 35,754 | 17.2 | 35,680 | 15.5 | 35,559 | 12.9 | $\triangle 121$ | $\triangle 0.3$ |
| Operating profit | 7,101 | 3.6 | 6,554 | 3.2 | 9,798 | 4.3 | 12,000 | 4.4 | 2,202 | 22.5 |
| Ordinary profit | 6,461 | 3.3 | 6,336 | 3.1 | 9,556 | 4.2 | 11,713 | 4.2 | 2,157 | 22.6 |
| Profit before income taxes | 5,707 | 2.9 | 5,566 | 2.7 | 7,640 | 3.3 | 14,641 | 5.3 | 7,001 | 91.6 |
| Profit | 3,792 | 1.9 | 4,175 | 2.0 | 5,191 | 2.3 | 12,102 | 4.4 | 6,911 | 133.1 |


|  | $\begin{array}{\|c\|} \hline \text { As of February 28, } \\ 2022 \\ \hline \end{array}$ | As of November 30, 2022 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 45,670 | 46,499 |
| Notes and accounts receivable - trade | 5,620 | 2,907 |
| Merchandise | 85,363 | 78,066 |
| Other | 4,907 | 5,977 |
| Allowance for doubtful accounts | $\triangle 416$ | $\triangle 450$ |
| Total current assets | 141,146 | 133,000 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 37,102 | 38,852 |
| Accumulated depreciation | $\triangle 16,061$ | $\triangle 16,399$ |
| Buildings and structures, net | 21,040 | 22,452 |
| Vehicles | 298 | 236 |
| Accumulated depreciation | $\triangle 60$ | $\triangle 126$ |
| Vehicles, net | 238 | 110 |
| Tools, furniture and fixtures | 4,279 | 4,749 |
| Accumulated depreciation | $\triangle 3,114$ | $\triangle 3,310$ |
| Tools, furniture and fixtures, net | 1,164 | 1,438 |
| Land | 136 | 136 |
| Construction in progress | 1,083 | 1,540 |
| Total property, plant and equipment | 23,663 | 25,678 |
| Intangible assets |  |  |
| Software | 1,465 | 1,338 |
| Goodwill | 5,995 | 88 |
| Other | 4,314 | 2 |
| Total intangible assets | 11,775 | 1,429 |
| Investments and other assets |  |  |
| Investment securities | 20 | 0 |
| Shares of subsidiaries and associates | 129 | 29 |
| Long-term loans receivable | 228 | 64 |
| Lease and guarantee deposits | 4,405 | 4,823 |
| Construction assistance fund receivables | 4,289 | 4,073 |
| Deferred tax assets | 3,677 | 5,907 |
| Other | 438 | 421 |
| Allowance for doubtful accounts | $\triangle 8$ | $\triangle 6$ |
| Total investments and other assets | 13,181 | 15,312 |
| Total non-current assets | 48,620 | 42,420 |
| Total assets | 189,766 | 175,421 |


|  | $\begin{array}{\|c\|} \hline \text { As of February 28, } \\ 2022 \end{array}$ | As of November 30, 2022 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Accounts payable - trade | 23,618 | 4,435 |
| Short-term loans payable | 1,101 | - |
| Current portion of long-term loans payables | 10,000 | 30,000 |
| Accounts payable - other | 4,713 | 2,860 |
| Income taxes payable | 3,960 | 1,008 |
| Advances received | 9,548 | - |
| Contract liability | - | 20,432 |
| Deposits received | 215 | 343 |
| Provision for bonuses | 1,965 | 371 |
| Provision for merchandise warranties | 884 | - |
| Other provision | 1,327 | 408 |
| Other | 3,750 | 5,530 |
| Total current liabilities | 61,085 | 65,390 |
| Non-current liabilities |  |  |
| Long-term loans payable | 67,523 | 47,145 |
| Long-term guarantee deposited | 587 | 601 |
| Asset retirement obligations | 2,236 | 2,474 |
| Deferred tax liabilities | 1,535 | - |
| Other provision | 680 | - |
| Other | 407 | 183 |
| Total non-current liabilities | 72,972 | 50,403 |
| Total liabilities | 134,057 | 115,794 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 4,157 | 4,157 |
| Capital surplus | 4,361 | 5,250 |
| Retained earnings | 49,673 | 53,746 |
| Treasury shares | $\triangle 4,344$ | $\triangle 4,344$ |
| Total shareholders' equity | 53,847 | 58,809 |
| Accumulated other comprehensive income |  |  |
| Foreign currency translation adjustment | 168 | 330 |
| Total accumulated other comprehensive income | 168 | 330 |
| Stock acquisition rights | - | 3 |
| Minority owner shares worth | 1,693 | 483 |
| Total net assets | 55,709 | 59,626 |
| Total liabilities and net assets | 189,766 | 175,421 |

IDOM Inc.
[Consolidated] Statements of Cash Flows
(Unit: million yen)

|  | 9 months ended November 30, 2021 | 9 months ended November 30, 2022 |
| :---: | :---: | :---: |
| Profit before income taxes | 12,621 | 14,550 |
| Depreciation | 2,090 | 1,933 |
| Amortization of goodwill | 358 | 108 |
| Net increase (decrease) in working capital | $\triangle 2,474$ | $\triangle 15,142$ |
| Income taxes paid | $\triangle 2,984$ | $\triangle 4,686$ |
| Other, net | $\triangle 1,168$ | 2,808 |
| Cash flows from operating activities | 8,444 | $\triangle 426$ |
| Cash flows from investing activities | $\triangle 3,275$ | 1,454 |
| Free cash flow | 5,169 | 1,027 |
| Cash flows from financing activities | $\triangle 1,428$ | $\triangle 548$ |
| Net increase (decrease) resulting from exchange rate change and new consolidation | $\triangle 18$ | 350 |
| Net increase (decrease) in cash and cash equivalents | 3,705 | 829 |
| Cash and cash equivalents at the beginning of period | 43,179 | 45,670 |
| Cash and cash equivalents at the end of period | 46,901 | 46,499 |

IDOM Inc.

